

Failing forward: Vital to accept critique

t is completely natural for the Air Force to incentivize compli ance and conformity.

We were established and gained significant achievements during the industrial era, which depended on those same qualities. While this formula worked well and many standardization positions are still necessary, the speed at which information flows via the information age of the 21st century requires us to transform our perspectives

mity approval processes. I believe a way to increase

and incentivize high-velocity

decision making over more le-

thargic compliance and confor-

high-velocity decision making is by embracing failure and enabling effective feedback required to gain critical data to make better, more informed choices. "There is no way to

Commentary

by Lt. Col.

Troy Pierce

CONTINGENCY

RESPONSE

get better other than to first do it, however poorly you do," said Charlie Kim, Next Jump co-chief executive officer. "So get started; go out and fail. We have become good

SQUADRON at getting better because we are so good at

> I'll admit that I prefer to line up for the comforting lies, but the uncomfortable truth is we all fail. Those who have not had their failures noticed are

Commander's Commentary

at risk of becoming unfamiliar with it and could go to extreme lengths to make sure their flaws are covered, eventually creating significant moral dilemmas or lapses in judge-Our response to failure, ei-

ther our own or others, is a defining moment that impacts our organizations' willingness to pursue excellence and "fail forward." The good news is that if we respond correctly, failing often provides positive and powerful outcomes. It drives conversations we wouldn't have if everything went smoothly and encourages effective habit

patterns. This is where feedback comes into play.

It is imperative the culture we incentivize creates constant, non-threatening feedback and an understanding that respectful praises and criticisms are designed to make us all better. Without caring and direct feedback we are enabling a culture that breeds ruinous empathy, manipulating insecurity or obnoxious aggression. As Airmen, we tend to cling to every piece of feedback as an indicator of how our performance evaluations will turn out.

Our generally accepted feedback mechanisms in the Air Force are periodic and narrow at best. Commanders receive feedback via unit Defense **Equal Opportunity Organiza**tional Climate Survey annually.

All Airmen are supposed to receive mid-term feedback and performance reports, but these venues could cause the receiver of this feedback to become defensive if they receive a markdown, or overly inflated if they receive the top stratification. I don't believe as an institution we are mature enough yet. If we are letting feedback opportunities fester until our annual report, we are missing out on thousands of chances to learn and grow throughout the year.

When our Airmen step out and pursue excellence but fail, use it as an opportunity to create a future decision maker. We need them.

If my article failed to meet the mark or you have some feedback for me, leave me a note at: m.gooh.me/CRS821.

Commentary by **Chief Master** Sgt. Ronald

Garbarini 821ST CONTINGENCY RESPONSE

Feedback innovation helps Airmen grow ave you heard about this

new thing called innovation? It seems to be quite the buzzword lately. I have been around our great Air

Force for over 25 years and the concept of innovation is not new; it has just been rebranded. What is new is how we innovate and what we innovate. The Travis Phoenix Spark Lab is a good example. They are working on numerous projects including 3-D printing and Augmented Reality.

Chief's Commentary

So what can we innovate if we do not know how to develop apps or print 3-D widgets? Why not innovate feedback?

I am not talking about rewriting the Airman Comprehensive Assessment form. I am talking about innovating the art of feedback. Let's start with spending our squadron innovation funds. In our organization, we set up a completely

transparent process. First, we emailed everyone in the squadron to come up with ideas. Then, we set a date and time where Airmen could come in and brief their ideas to leadership. This opportunity was also available to everyone in the squadron.

We had six presentations and evervone in the room was able to give feedback using an app. The app allowed each person to provide feedback anonymously. We also had one person monitoring the site so

we were able to provide near-instant feedback about each idea and how the presenter did. In less than an hour, we approved five of the six ideas that were briefed and utilized all of our innovation funds. We have since used the app to compile feedback on numerous occasions.

do you pitch an idea to a squadron, get instant buy-in and move forward with an idea quickly?" One way is through a 10X Event, which

Tailwind

Travis AFB, Calif. | 60th Air Mobility Wing

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Some people may wonder, "How

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On the cover

U.S. Army Maj. Gen. James D. Craig, right, commanding general, Combined Joint Task Force-Horn of Africa, and U.S. Navy Cmdr. Brian Patterson look at the weight sheet of a pallet of blankets April 2 in Maputo, Mozambique.

U.S. Air Force photo/Tech. Sgt. Chris Hibben

Mobility forces deliver aid to Mozambique

TRAVIS

Tech. Sgt. James Hodgman 60TH AIR MOBILITY WING PUBLIC AFFAIRS

April 26, 2019

The worst storm to hit Mozambique in three decades left hundreds dead. thousands displaced and many homes destroyed.

Cyclone Idai, a Category 2 storm, slammed into Mozambique March 15 and later struck Zimbabwe and Malawi.

Days later, two C-17 Globemaster III crews assigned to the 21st Airlift Squadron from Travis Air Force Base spent a week in Africa operating out of Djibouti, supporting relief efforts.

"We delivered 206,000 pounds of food, equipment and supplies," said Airman 1st Class Doug Gerrity, 21st AS C-17 loadmaster, who was responsible for the safe loading and offloading of cargo on to the aircraft. "I take a lot of pride in supporting missions like this. It's an incredibly good feeling to help people. Seeing all the damage on the ground and just how little people had when we flew in, that was pretty mov-

Cyclone Idai caused widespread flooding and left entire villages submerged in water. The storm also claimed the lives of more than 800 people. This led to an international effort to ease the suffering. The teams from Travis supported the Combined Joint Task Force-Horn of Africa, which is leading the Department of Defense support to relief efforts in Mozambique, after a call for assistance came from the U.S. Agency for International Development's Disaster Assistance Response Team.

"A lot of bad things happen on the planet; war, disease famine, natural disaster, but we are all citizens of the world, we care and we are there to help," said Lt. Col. Steven Nolan, 21st AS



supplementary food, to a pallet April 2 in Maputo, Mozambique. The task force is helping meet requirements identified by the United States Agency for International Development assessment teams and humanitarian organizations working in the region by providing logistics support and manpower to USAID at the request of the government of the Republic of Mozambique.

director of operations. "When disaster strikes, no matter where it is, the United States, Air Mobility Command, the U.S. Air Force and our Airmen are ready, willing and able to help.'

Capt. Kevin Walker, 21st AS

"My crew flew two relief missions and the other C-17 crew flew two more," he said. "We loaded up our cargo in

executive officer and a C-17 pilot, was Djibouti, which was mostly food, flew one of the aircraft commanders for the to Mozambique, offloaded our cargo and flew back to Diibouti. From there, the other crew flew another mission

See MOZAMBIOUE Page 26

TAILWIND 3

Hometown:

Time in service:

None.

60th Communications Squadron. **Duty title:**

Airman Kyle Prue.

Name:

Client systems technician.

One year. Family:

Melbourne, Florida.

What are your goals? To one day become a professional chef and own a restaurant.

What are your hobbies? Reading, cooking and music. I'm a

percussionist and violist

What is your greatest achievement?

Achieved highest score on Tetris that you can get (999,999)

4 TAILWIND **TRAVIS APRIL 26, 2019 April 26, 2019** TRAVIS/AIR FORCE TAILWIND 5

Mission leaves impression on Guatemalan forces

Charlie Marino Franco

571ST MOBILITY SUPPORT ADVISORY SQUADRON

A team of 13 members from the 571st Mobility Support Advisory Squadron completed training from Feb. 13 through April 11 with the Guatemalan air force at Aurora Air Base and Mariscal Zavala Army Base in Guatemala City.

This was the 571st MSAS' longest engagement in Guatemala since it began training Latin American air forces in 2011.

The air advisor unit is attempting to transition to longer-duration mobile training team missions in order to focus on partner nation capacity, organizational support, regional stability and interoperability with the United States and other allies.

The focus of the Guatemala mission was to build partnership capacity in the areas of aircraft maintenance, aeromedical evacuation, network security and aircrew survival.

"In many ways, this was a record-breaking training mission," said Master Sgt. Amanda Goins, 571st MSAS MTT team sergeant. "Not only was it one of the longest engagements, but we also trained the first Guatemalan air force aeromedical unit and conducted a joint network security course in the country."

Tech. Sgt. Connor Olment and training project to help standup the first Guatemalan air force aeromedical evacuation program.

"Working with key Guatemalan medical personnel to help develop operational direction to their new aeromedical evacuation program, while training the first round of flight medics, was



Tech. Sgt. Joseph Dittmer, 571st Mobility Support Advisory Squadron air advisor, leads the classroom portion of the aircrew survival course with the Guatemalan air force at Cobra Camp in the Army Mariscal Zavala Army Base, Guatemala, This seminar was an opportunity to not only learn about potentially life-saving strategies in case of a mishap, but also to build teamwork between the newly minted Guatemalan aeromedical evacuation technicians and the helicopter pilots.

because it allows the partner tos, 571st MSAS air advisor. medical evacuation training. nation to fly patients safely through their entire area of responsibility during military and humanitarian missions. Due to the landscape in the area, this drasticalney, 571st MSAS aeromed- ly shortens response time ical evacuation technician, and increases patient survivled the ambitious assess- al rating when compared to ground travel."

> The air advisors are experts in their respective career fields and are specially trained to instruct highly technical courses to an audience that speaks Spanish and with a diverse cultural background.

"Being culturally aware is key to claiming success in

"This program is imperative Staff Sgt. Antony Colon-Ma-force] who've received aero-we have successfully laid "As an interpreter for this It is a great opportunity for mission, it was important for the Guatemalan air force to me to work closely with Ser- learn from the American air geant Olnev and become familiar with complex medical terms and procedures, as well as do my own research to decipher acronyms and find the best way to present increase survival rates. This the information to the Guatemalan students."

Delmis Herrarte, Guatemalan aeromedical evacuation technician, explained how this training provid- mon in our country." ed them with the necessary tools to expand their capa- was to provide a more persisthem for future operations.

advisors," Herrarte said, "I learned how altitude affects patients and how to work with the pilots to conduct safe patient movement and will be very useful in the future to help evacuate victims from natural disasters like earthquakes and volca- ing building partner capacinic eruptions which are com- ty mission. Each successive

"The goal of this MTT bilities and to better enable tent presence in Guatemala in order to increase the part-"We are the first nurs- ner nation's capacity," Goins Command's joint intermedivery rewarding," Olney said. these type of missions," said es [in the Guatemalan air said. "In these two months, ate military objectives.

the groundwork for the Guatemalan air force to build a safer, smarter and more efficient force." The 571st MSAS is a lan-

guage enabled squadron that assesses, advises and assists Latin American and Caribbean countries to enhance their airpower capabilities as part of the U.S. Air Force's and Air Mobility Command's endurengagement supports Guatemala's foundation of freedom, stability and prosperity in the region, and contributes to the U.S. Southern



Master Sgt. Brandon VanWalraven, 571st Mobility Support Advisory Squadron mobile training team sergeant, speaks with the Costa Rican Air Vigilance Service dog handlers April 1. The team of six dog handlers trained from March 26 through April 6 on new dog handling techniques to improve their day-to-day operations at the Juan Santamaria International Airport and other posts across Costa Rica.

571st MSAS teaches in Costa Rica

Master Sgt. Robert Ramirez

571ST MOBILITY SUPPORT ADVISORY SQUADRON

The 571st Mobility Support Advisory Squadron completed a training event with the Air Vigilance Service of Costa Rica from March 23 through April 12 across two locations near the capital city of San José.

This fundamental training was the MSAS' second full training engagement in Costa Rica, offering partners in the area courses from law enforcement and dog handling to aircraft maintenance, safety and aircrew flight equipment.

sessments, instruction and

and at Base 2 located in the Juan Santamaría Internathree weeks, graduating 50 duty specialties.

Master Sgt. Wynee Diaz, an air advisor augmentee, from Patrick Air Force Base, Florida, said the safety and AFE courses were their initial stages of development.

"Safety is integral in every work center, the training events with our Costa Rican police force partners vent and mitigate risks by have been a success," Wyn-Over 340 hours of as- ee said. "SVA gave us the ented culture within our opportunity to implement personnel, creating a safer

seminars took place at Pa- this program focused in a operational environment." vas International Airport safer and healthier culture Another groundbreakfor everyone."

tional Airport in a period of and enthusiastic about being a part of these newly es-SVA personnel from several tablished work centers and were eager to learn the essential concepts of their new trade.

"The training offered by the United States Air Force significantly helped the the newest programs in SVA identify safety hazards across base," said Agent Ramses Robles, SVA police agent and helicopter pilot. "I believe that in the near future, we'll be able to preencouraging a safety-ori-

ing program was the The students were proud aircrew flight equipment course, which provided initial training for six SVA agents.

> "Over the course of the last two weeks. I have realized that not only have they learned from me, but I have learned from them," said Master Sgt. Natasha Titemore, 571st MSAS AFE instructor. "The best part of this career is the education obtained and the opportunity of applying that education and knowledge to further help out our partners' capability growth."

The genuine excitement See COSTA RICA Page 23

618th **ACOMS Spartans** take leap

618th Air Operations Center

SCOTT AIR FORCE BASE. ILL. — The 618th Air Communications Squadron (ACOMS) facilitated an experimental exercise in support of the 26th Cyberspace Operations Group and 24th Air Force from December 2018 to March.

This proof of concept, known as Exercise Ouantum evaluated 24th AF's ability to establish a scalable task force that integrates local and enterprise cyber forces to address cyber threats.

"Each mission partner brought something unique to the exercise," stated Maj. Robert Gramling 618th ACOMS Commander. "This exercise allows us to practice a coordinated response across multiple cvber stakeholders to ensure command and control of mobility operations in a contested cyber environment."

Participants for the exercise included many Scott AFB partners; Mission Defense Teams from the 375th Communications Squadron and 618th ACOMS, 561st Network Operations Squadron Detachment 3. and U.S. Transportation Command's Cyber Protection Team. External players included the 33rd and 426th Network Warfare Squadrons and the 35th Intelligence Squadron from Joint Base San Antonio.

"Although the 618th ACOMS is just over a year old and continuing to define what right looks like, we know the Air Operations Center's success is directly tied to our ability to rapidly synchronize strategic and tactical cyber forces in a near peer environment...it's truly a team sport," emphasized Brig. Gen. Jimmy R. Canlas, 618th AOC Commander "This exercise focused on command

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Leaders update uniform guidance

Secretary of the Air Force Public Affairs

ARLINGTON, Va. — The Air Force announced April 23 new rules on Operational Camouflage Pattern uniforms that aim to better fit the needs of Airmen and the jobs they do while also holding fast to tradition.

The changes highlighted include authorization of the two-piece Flight Duty Uniform in garrison and updated patch guidance for the OCP uniform.

"During the initial rollout of the OCP, we originally matched our sister services regarding patch configurations as we sought to emphasize our role as a joint warfighting force," said Air Force Chief of Staff Gen. David L. Goldfein.

"In response to overwhelming feedback received from Airmen, we will make an easy 'sleeve swap' of the patch configuration to further elevate our

See UNIFORM Page 18

Vice chairman speaks at wounded warrior gala



Gen. Paul J. Selva, vice chairman of the Joint Chiefs of Staff, speaks at the Sentinels of Freedom Annual Gala April 13 in Danville, Calif. The gala recognizes the achievements of Sentinels, or severely wounded warriors, and the supporters' part in their success. Sentinels of Freedom is a nonprofit organization that works with severely wounded post-9/11 veterans to provide comprehensive personal support and remove financial obstacles involved in completing higher education, helping the Sentinels transition to civilian life successfully.

J.S. Air Force photo/Staff Sgt. Amber Carter



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Little Rock takes readiness training across country

LITTLE ROCK AIR for the last time this week af- war." ter completing a joint, semi-annual, multi-phase readiness exercise - ROCKI 19-06 - which ran March 27 through April 17 Green Flag Little Rock.

More than 600 Team Litby participants from; the 114th Field Artillery Regiment; the 60th Air Mobility Wing; the 317th Airlift Wing: the 3rd Brigade Combat Team, 10th Mountain Division; the 43rd Air Mobility Operations Group; spanned four states, two servicthe 512th Contingency Response Squadron: the 621st Contingency Response Squadron; as well as members from the Tunisian Armed Forces.

Overall, the exercise involved more than 6,000 combined participants working together to simulate a complex training scenario.

"Combining this exercise with Green Flag Little Rock gives our Airmen an opportunity to train in a realistic, joint environment," said Lt. Col. Dan

19th Airlift Wing Public Affairs Hilferty, 34th Combat Training Squadron director of operations. "These exercises ensure FORCE BASE, Ark. — Airmen our nation's peace by forging from the 19th Airlift Wing re- Mobility Airmen who are a lemoved their protective gear thal fighting force, ready for

While most of Team Little Rock's focus was on the ground at Little Rock AFB, many of the exercise participants were in conjunction with exercise spread around the south-central region of the U.S., operating out of various airfields. tle Rock Airmen were joined landing zones, and drop zones, as well as the Joint Readiness Training Center at Fort Polk, Louisiana.

"The footprint of this operation is absolutely massive," Hilferty said. "The exercise es, four wings and 17 days."

The Little Rock-specific portion of the exercise was set up in two distinct phases: first, test the ability of the 19th AW to generate and deploy forces, and once in a simulated deployed environment, assess the ability to project combat airlift to achieve desired effects in the face of aggressive opposition.

Team Little Rock Airmen arrived at the simulated, deployed location - called Camp

See TRAINING Page 19

Locations swap iron to keep C-130Js ready

Airman 1st Class Mercedes Porter 7TH BOMB WING PUBLIC AFFAIRS

DYESS AIR FORCE BASE, Texas — Wheels hit hot pavement before slowly coming to a halt along a flightline. Humidity and heat waft over busy Airmen as a ramp opens and they are greeted with forklifts. As quick as they landed, the cargo is offloaded within minutes and the C-130J Super Hercules is ready

to leave. This describes the typical day for Airmen in Camp Lemonnier, Africa, when it comes to C-130J missions in deployed locations. Airmen then undergo extreme weather conditions while ensuring their mission is completed.

The C-130J fleet plays a critical role on a global scale. Missions can include transporting service members to combat locations, delivering cargo to Airmen at various deployed sites or to severe weather victims in dire need of resources, and also safely bring home wounded service members for medical care in the U.S. This aircraft is not only built for battle, but also for humanitarian needs around the globe.

In deployed locations such as

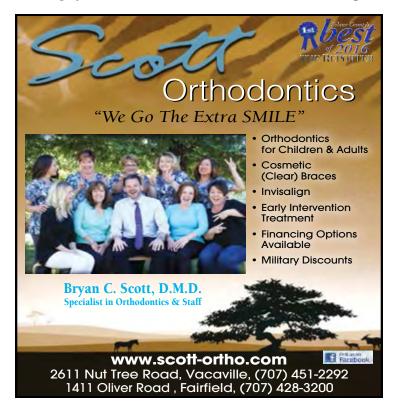
Camp Lemonnier, Airmen work hard to keep the aircraft mission ready with their available resources and equipment. There are some maintenance requirements, however, that are so resource-heavy and time-consuming that the aircraft needs to return to homestation.

One inspection for which the Super Hercules returns to homestation is called an isochronal (ISO) inspection, which can help maximize the lifespan of the air-

"Without having the required ISO inspections, the C-130Js would not be able to fly and would halt our missions here at Camp Lemonnier," said Senior Airman Nichole Worthing, C-130J Super Hercules crew chief assigned to the 75th Expeditionary Airlift Squadron in Camp Lemonnier, Africa. "We are capable of maintaining our aircraft for crews to fly safely, but we do not hold the capability or equipment to perform such major ISO inspections."

During this comprehensive inspection, the plane is taken apart to inspect each piece. It is imperative that aircraft are inspected this closely for damages,

See C-130J Page 18



Nurses share knowledge in Travis tour



U.S. Air Force Aeromedical Evacuation flight and Critical Care Air Transport Team members load a simulated patient onto a medical transport vehicle during a demonstration April 17 at Travis Air Force Base, Calif. Registered nurses from North Bay Healthcare Medical Center and the University of California, Davis, Medical Center spent the day touring several departments at DGMC. observing how their military counterparts conduct day to day logistics at an Air Force hospital.



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Fairchild chief leads Airmen of tomorrow

Senior Airman

Jesenia Landaverde 92ND AIR REFUELING WING PUBLIC AFFAIRS

FAIRCHILD AIR FORCE BASE, Wash. — "It was my second day of technical training when I watched the second plane hit the World Trade Center." recalled Chief Master Sgt. Andrea Inmon, 92nd Operations Group chief enlisted manager. "If you could think of a reason to serve your country, that was it. I knew from that moment on. I wanted to be the best Airman and boom operator I could be because people relied on me to be the best."

Inmon initially joined the Air Force in July 2001 for G.I. Bill benefits and to travel the world. but chose to make it a career when she discovered a new appreciation for her country and the men and women serving alongside her.

Inmon's grit led her to accomplish many enlisted milestones, including becoming the first female active-duty chief master sergeant boom operator in the Air Force. Only the top one percent of all enlisted personnel reach the highest enlisted rank, and even fewer are female.

"A classmate in high school showed me the back cover of an Airman's Magazine that

invite them all.

with excellent customer service.



U.S. Air Force Chief Master Sgt. Andrea Inmon, 92nd Operations Group chief enlisted manager, poses March 21 at the back of a KC-135 Stratotanker at Fairchild Air Force Base, Wash, Inmon's grit led her to accomplish many enlisted milestones, including becoming the first female active-duty chief master sergeant boom operator in the Air Force.

Inmon said. "The career choice sparked my interest almost immediately. I talked to my recruiter about my options and qualified shortly after. My first time

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highlighted a boom operator,"

military training in 2001 – the also known as air refueling. rest is history."

Boom operators are aircrew members assigned to tanker aircraft who safely and effectively transfer fuel from one military flying on a plane was to basic aircraft to another during flight,

Mon.-Fri., 7:30AM-5:30PM

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1245 Illinois St., Fairfield, CA

Inmon graduated technical training in April 2002, and was assigned to the KC-135 Stratotanker. Over her 17-year career, sible for ensuring 600 92nd OG she has completed more than 3.000 flight hours. Additionally.

she has deployed and flown combat missions in support of Operations Iraqi Freedom and Enduring Freedom.

"I have many memorable assignments," Inmon said. "My assignment prior to coming to Fairchild gave me the ability to branch out. ... I worked at Pease Air National Guard Base, New Hampshire, as a maintenance superintendent which prepared me to better communicate with my counterparts at Fairchild and understand the big Air Force mission."

Inmon has held a variety positions in the boom operator career field, and has an associate degree in aviation operations, instructor of technology and military science, and a Bachelor of Arts in human resources.

"Education has helped me become a better leader and learn how to better communicate with Airmen," Inmon said. "As leaders, one day we will be replaced. As we grow, we have a responsibility to bring our Airmen with us. Once you become a non-commissioned officer, it's not all about you anymore - it's about vour Airmen."

In Inmon's current superintendent position, she is respon-

AAFES salutes military pets with patriot pet photo contest

Lorraine Harris Ortega

ARMY & AIR FORCE EXCHANGE SERVICE

Smile big and show off your canines - or felines, rabbits, birds or any pet.

The Army & Air Force Ex-Force Base, California, along with Blue Buffalo pet food, is once again hosting the Patriot Pet Just Say "Treat" Photo Contest. From May 1 to 31, Travis AAFES shoppers can submit a patriotically themed photo of their furry friends at ShopMyExchange. top prize."

com/sweepstakes for a chance to win. One grand-prize winner will receive a \$1.000 Exchange gift card, while four first-place winners will receive \$500 Exchange gift cards.

"Most pet owners love postchange Service at Travis Air ing pictures of their fur-babies," said Phonda Bishop, Exchange general manager. "With this Exchange contest, service members and their families can win great prizes by doing just that. We're hoping a Travis Army and Air Force Exchange service member's pet takes the

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Airmen sharpen skills in dispersal exercise

Pacific Air Forces Public Affairs

command joined together at Andersen region. Air Force Base, Guam, April 22, to parout Micronesia.

Typhoon, is designed to validate PA- concentrated in one place – Andersen resources and foster interoperability. CAF's ability to adapt to rapidly develop- AFB – separating via a dispersal, recov-JOINT BASE PEARL HARBOR- ing events, like inclement weather, while ering and then rapidly resuming opera- all threats evolve rapidly," said Brig. HICKAM, Hawaii — Pacific Air Forc- maintaining readiness in support of al- tions at airports and airfields in: Guam, Gen. Michael Winkler, PACAF direces Airmen and aircraft from across the lied and partner nations throughout the Tinian, Saipan, The Federated States of tor of strategy, plans and programs. "We

The exercise tests PACAF's ability ticipate in a dispersal exercise through- to execute flight operations from multi- airfield rescue firefighting, post-disas- gency with little notice and that we can ple locations in order to maintain read-

Micronesia, FSM, and Palau.

Scheduled training activities include: The exercise, named Resilient iness and involves Airmen and aircraft ment of people and cargo which share

"Operational environments and globmust ensure that all forward-deployed forces are ready for a potential continmove more fluidly across the theater to

See SKILLS Page 17



Staff Sgt. Quinn Smith, 116th Air Control Wing aircraft structural maintenance section sheet metal technician, Georgia Air National Guard, explains the capabilities of the newly created cowling fixture table April 3 at Robins Air Force Base, Ga.

Tool estimated to save \$500K annually

Tech. Sgt. Nancy Goldberger 116TH AIR CONTROL WING

ROBINS AIR FORCE BASE. Ga. — Eight Airmen from the Joint Surveillance Target Attack Radar System maintenance team at Robins Air Force Base recently designed an innovative tool estimated to save the Air Force nearly \$500,000 a year in cowling repairs for the

E-8C Joint STARS aircraft. The cowling fixture table, an approved tool intended for fieldchallenge set by leadership.

"The supply system could not meet the demand require-

Col. Robert Nash, Georgia Air would be turned in as unser-National Guard, 116th Maintenance Group commander. "We needed a sufficient capacity to support the warfighter."

The cowling – the metal covering of the engine – is an integral part of an aircraft, and replacing a cowling comes at the tune of \$80,000 per set.

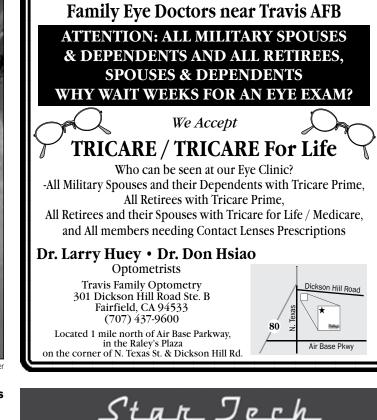
"A bad cowling throws off the aerodynamics and could cause further damage," said Master Sgt. Ryan Page, 116th Air Control Wing aircraft structurlevel repairs, was a response to a al maintenance section super-

Since a warped cowling renders the housing unsafe, closements for these cowlings," said enough isn't a fix and the set

viceable. One of the biggest perks of the fixture is the ability to fix bent corners of the engine cowling with precision. The table includes a hydraulic press and measuring grid for accuracy to one-eighth inch, according to the structural maintenance technicians.

In addition, the maintenance table saves maintainers' man-hours by doing multiple repairs on a cowling at the same time, enabled by the jig holding it in place. This translates to saving the 16 JSTARS and their crews from unplanned downtime when the aircraft are

See TOOL Page 17





10 TAILWIND **APRIL 26, 2019 April 26, 2019** AIR FORCE TAILWIND 11



New training prepares Airmen to save lives

Air Force Surgeon General Public Affairs

FALLS CHURCH, Va. — Airmen are "arming up" their life-saving skills with Tacti- treat patients. cal Combat Casualty Care, also known as TCCC.

TCCC is a standardized course created to equip every Airman, Soldier, Sailor and Marine with the basic skills to save lives in combat opera-

Replacing the Air Force's Self Aid and Buddy Care Program, TCCC teaches Airmen to treat injuries until medical care arrives.

created by the Committee ing that to the battlefield." on Tactical Combat Casualty Care, and adopted by the National Association of Emergency Medical Technicians. It teaches life-saving skills and methods proven effective in a sive bleeding first, then airway combat environment.

"Injuries happen every day," said Maj. Barbara Jean, Air Force Medical Service Training and Doctrine Branch deputy chief. "TCCC en- to save lives while undergoing sures all Airmen are equipped with effective life-saving skills needed to tackle them."

In addition to training Air- the mission by equipping all men how to deliver care under fire or threat, or when equipment is limited, TCCC also prepares them to deliver basic care during and after tacti- alties, including themselves, in cal evacuation to higher levels any environment."

of care.

Exposure to medical training and techniques is valuable for Airmen who work in medical fields but do not directly

"Teaching and executing these critical life-saving skills changes how our health services management Airmen relate to patient care," said Tech. Sgt. Dustin L. Mayo, a 366th Medical Support Squadron TRI-CARE Operations and Patient Administration flight chief stationed at Mountain Home Air Force Base, Idaho. "TCCC combines our administrative talents with leading trauma TCCC is a two-day course techniques, and we are bring-

The TCCC course teaches skills such as nasopharyngeal airway insertion, wound packing and tourniquet application. It focuses on controlling masmanagement. Training also focuses on care under fire, in addition to tactical field care and tactical evacuation care, essential need-to-know capabilities hostile combat conditions.

"This type of training ultimately supports the unit and warfighters across the military with vital medical readiness training," Jean said. "TCCC prepares them to care for casu-

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12 TAILWIND AIR FORCE **APRIL 26, 2019**

Working dogs bite into search exercise

Airman First Class Andrew Kobialka

366TH FIGHTER WING

MOUNTAIN HOME AIR FORCE BASE, Idaho — "Hide!"

Four crashed aircrew members scatter into kneehigh desert brush searching for a spot to blend-in with the environment. There's nothing but a dying, desolate landscape as far as the eye can see. And yet, they need to disappear. These aircrew are being hunted.

Rustling through the brush downwind of the pilots is a man and his dog.

"Find them!"

The duo presses on with the hunt, despite being at a disadvantage. The dog puts his nose to the air and takes in short, quick breaths, but an unrelenting mist keeps the aircrew's scents from being carried by the wind. They traverse miles of mud and brush, stopping every so often to stare out into the seemingly endless tan and brown canvas laid out before them.

No matter how this ordeal ends, both sides will be better for it. Staff Sgt. Antonio Pa-

dilla, 336th Security Forces Squadron military work-readiness this training has to ing dog trainer, and Alf, 366th be exactly like the real deal. SFS military working dog, acting as opposition forces, hunt late stress is important," said down pilots to enhance the Staff Sgt. David H. Chorpencombat readiness of both paring, 366th Operation Support ties during a search and res- Squadron noncommissioned cue operation as part of a Gun- officer in charge of survival, fighter Flag exercise at Saylor evasion, resistance, escape op-Creek Range Complex, Idaho.

Gunfighter Flag concentrates on preparing Airmen to be ready to overcome obstacles that may appear in a deployed environment. Padilla plays a unique role in that preparation.

only testing the survival skills gotten. of our pilots, but also honing the capabilities and teamwork these scenarios helps ingrain like bite-work and detection move on."



Staff Sgt. Antonio Padilla, 366th Security Forces Squadron military working dog trainer, and Alf, 366th SFS military working dog, act as opposition forces and hunt down "crashed" pilots during a combat search and rescue exercise April 2 at Saylor Creek Range near Mountain Home Air Force Base. Idaho.

trainers," Padilla said.

To effectively enhance

"Finding a way to simuerations.

"AHHH!"

Screams riddled with anguish and anxiety filled the air as each aircrew member suffered a bite from Alf.

The aircrew was protected by a bite-suit, but the stress "When we are at the range, they experienced was almost scouting for pilots, we are not tangible, and not easily for-

between MWDs and their the survival process and pro- that has to take place before cedures into the minds of Air- they are cleared for deploymen to ensure they will be ment. able to act on it in the field, Chorpening said.

> Padilla and Alf bring a ing for aircrew members in a dose of stressful realism to the vast environment with endexercise through Alf's vicious less hiding places. This serves bite and undying loyalty that, as a great preparation tool for to gain the experience of reconsequently, often inflicts MWDs and their trainers. fear into whoever they pursue.

requires MWDs to be welltrained, obedient and skilled. Developing that in a MWD, like Alf, takes time and dedicated trainers.

Padilla said that there is a process of building rapport a potential target before I do. with new dogs, solidifying Then I am able to decipher their commands, and expos- whether or not it is what we Incorporating stress into ing them to realistic situations are looking for or if we should

Ultimately, MWDs are

tested in exercises like scout-

As an MWD and its train-However, to be frighten- er work together, they undering is one thing, to be ready for stand each other better and deployment is another. That are able to work cohesively, Padilla said.

"On a scout, the dog leads the way, but we are a team," Padilla said. "Alf's senses are a lot better than a human's. Alf will often see, hear or smell

It is a rigorous journey to become a MWD but in the end they are able to save lives in real-world situations and through readiness exercises like Gunfighter Flag.

"This training is so beneficial for trainers and their dogs alistic training," Padilla said. "What is even better is the dualistic nature of the exercise that enables pilots to improve their survival and evasion tactics simultaneously."

The search and rescue exercise at Saylor Creek Range Complex may be a single piece of Gunfighter Flag, but is vital nonetheless because of the life saving potential it holds. Padilla and Alf continue to diligently work towards enhancing the readiness of themselves and the aircrew they hunt.

14 TAILWIND **APRIL 26, 2019**

AMC foot-stomps innovation in visit to Travis





U.S. Air Force photo/Heide Couch

1) Katherine Richter, 60th Communications Squadron **Telephone Operator Consolidated Call Center operator,** demonstrates the Job Access with Speech software to Gen. Maryanne Miller, Air Mobility Command commander, center. and Chief Master Sgt. Terrence Greene, AMC command chief, right, April 16 during a visit to Travis Air Force Base, Calif. 2) Miller, Greene and Master Sgt. Samantha Soran, left, 60th Aerospace Medicine Squadron, listen to Lt. Col. Jason Kelly, 60th AMDS, during an April 16 visit to the hyperbaric chamber at Travis' David Grant USAF Medical Center. 3) Greene speaks with Airmen during a Young **Enlisted Maintainer Discussion forum April 18 at Travis.**



Airman 1st Class Christian Conrad 60TH AIR MOBILITY WING PUBLIC AFFAIRS

As warm weather returns to California, it seems as though everyone is making their way here, including Air Mobility Command leadership.

The commander and command chief of Travis Air Force Base's major com- to fighting one kind of fight, said Greene. mand, Gen. Maryanne Miller and Chief highlight the relationship AMC has with its bases' Airmen, while also working to spective squadrons.

Formerly the commander of Travis' Air Force's mobility mission.

"Every Airman matters," she said. "From the loadmasters to the band, we in for 20-odd years, to the fresh-faced recruits off the bus from technical school, there's a great congruity among those in our force who every day, both supplement and contribute to the missions of those around them."

"To rely solely on private industries for our innovation and continued dom- that the Air Force of the future be one inance in our warfighter domains, is to that not only survives in a contested enfail," she said. "There is not only a demand for Airmen-created advancements, but a necessity for them."

The AMC leadership's visit to the base. which included leadership-guided tours staying so is a big part of that. of Travis' 34 units and a 30-foot rappel the heels of 18th Air Force leadership visiting the base in March. A common thread of the two visits was a Travis hallmark: innovation.

"You know, it's easy to see us footstomping innovation and say 'Yeah, ok, and what are you going to be foot-stomping next week?' I get that," said Greene. "But the need for smarter, more efficient ways of doing things represents an evolution in our force that verges on an existential requirement in our continued fight to stay the world's greatest Air Force and make no mistake, it is a fight."

In 2016, Air Force Chief of Staff Gen. David Goldfein said, "Air superiority is over our adversaries."

not an American birthright. It has to be fought for and maintained."

Such was the theme of AMC's visit; a sort of acknowledgment and critique of Travis' role in the greater machinations of the Air Force's fight for dominance in contested environment.

The last 20 years have been devoted

"And while we've been kicking ass, Master Sgt. Terrence Greene, toured the other military superpowers have been base April 15-17 as part of an effort to watching and studying us. These are forces who have GPS-guided missile systems and have seen enough of the failures inspire innovative efforts among its re- our enemies have made in the Middle East so as to never make them."

While these foreign powers may have 349th AMW, Miller knows the value of benefitted from their time outside the Travis and its Airmen with respect to the fray, Greene made the argument that the Air Force has only become stronger because of its time in it.

"It's easy to punch numbers or run depend on every one to accomplish our simulations," he said. "... but, there's mission. From the Airmen who've been nothing that can substitute the experience and knowledge gained during realworld scenarios. It's that difference that has, in a major way, caused our potential adversaries to see us as a force not to mess with."

"Train the way you fight," is an idea Missions, she said, that are perpetudrilled into the minds of Airmen as earated not by the advancements of corre- ly as basic training. And as professionsponding industries in the private sec- al boxer Mike Tyson once said, "Everytor, but in the ingenuity and bold ideas of one has a plan until they get punched in the face.'

It's Miller and Greene's expectation vironment, but thrives in it. Investing in the mutualistic relationship that exists between staying the world's greatest Air Force and constructing the means of

"Innovation and readiness have to be down the face of a building thanks to the seen as two sides of the same coin," said 60th Civil Engineer Squadron, comes on Miller. "One can't exist without the other. A big thing we can do as leaders is simply empower Airmen to vocalize the problems they face while also giving them the confidence and means to solve them, making this force stronger because of it.

> "Many of our Airmen already join with a wealth of knowledge and experience in different disciplines of thought it's really only a matter of unleashing them. If it's something that benefits their workplace, it's our responsibility to package and proliferate that throughout the larger Air Force, not because of some big 'A' Air Force buzzword, but because to do so is crucial to keeping our advantage







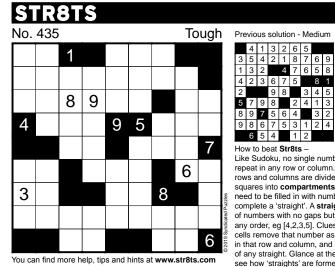
4) Gen. Maryanne Miller, Air Mobility Command commander, rappels down a building April 18 with the help of the 60th Civil Engineer Squadron as part of a tour of Travis Air Force Base, Calif. 5) Chief Master Sgt. Terrence Greene, right, AMC command chief, tries a pair of virtual reality glasses as Capt. Kristofer Fernandez, deputy commander, Phoenix Spark hub, explains their use during an April 16 visit to the Phoenix Spark innovation facility. 6.) Miller and Staff Sgt. Johnathan Sorber, 921st Contingency Response Squadron security forces, take a familiarization ride on a MRZR vehicle equipped for tactical travel in an austere environment April 17.

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Puzzles



How to beat Str8ts -Like Sudoku, no single number car repeat in any row or column. But... ws and columns are divided by black squares into compartments. These eed to be filled in with numbers that complete a 'straight'. A straight is a set any order, eg [4,2,3,5]. Clues in black in that row and column, and are not part of any straight. Glance at the solution to

6 5 4 1 2

SUDOKU No. 435 Easy Previous solution - Very Hard 2 1 8 5 6 4 2 4 6 9 6 8 7 5 | 8 4 | 1 | 6 | 3 | 2 | 7 | 5 | To complete Sudoku, fill the board

2 | 6

9 8

by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely

For many strategies, hints and tips, visit www.sudokuwiki.org f you like Str8ts, Sudoku and

5 3 4

other puzzles, check out our books. Phone/iPad Apps and much more or

our store at www.str8ts.com The solutions will be published here in the next issue

Retiree Corner

FALLS CHURCH. Va. ties look to help.

With funding from the 59th Medical Wing, Joint Base San Antonio, Texas, Air Force and Army medical researchers are developing

a HIPAA-compliant smart phone application to connect providers downrange with on-call ophthalmologists either in-theater or at a clinic.

developed in collaboration with the U.S. Army Medical Research and Materiel Command's Telemedicine and Advanced Technology Research Center.

> - Air Force Surgeon **General Public Affairs**

Chapel programs

Recurring events Catholic

- Twin Peaks Chapel • Roman Catholic Mass: 9 a.m. and noon
- Children's Church: 10:15 a.m. Sunday.
- Sacrament of Reconciliation/Confession: 4:30 to 5:30 p.m. Wednesday or upon appointment
- Infant Baptism Prep Class: Two classes. legistration required. 6 to 7 p.m., quarterly.
- Youth Choir: 1 p.m. Sunday.
- Children's Choir: 2 p.m. Sunday
- Adult Choir: 4 p.m. Sunday.
- Women's Bible Study: 10 a.m. (at First Street Chapel).
- Catholic Women of the Chapel: 6 p.m. first Monday of every month. Annex. Rite of Christian Initiation of Adults: 6 to
- 7:30 p.m. Wednesday, Annex. • RE Classes: 10:15 to 11:30 a.m. Sunday,

First Street Chapel

• Mom's Group: 9 to 11:30 a.m. Thursday and Friday.

DGMC Chapel

• Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for federal holidays. The Church of Jesus Christ

of Latter-day Saints Sacrament services: 9 and noon Sunday

at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave... Fairfield.

DGMC Chapel

- Latter-day Saints Service: 4 to 4:30 p.m. Sunday at DGMC Medical Center Chapel.
- For all other inquiries, call LDS Military relations representatives at 707-535-

Protestant First Street Chapel

- Protestant Community Service: 9:30 to 10:30 a m. Sunday
- Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.
- Children's Ministry is provided for 6-month-olds through fifth grade.
- Protestant Men of the Chapel: 8 to 9 a.m., first Saturday of every month.

Twin Peaks Chapel

· Protestant Women of the Chapel: 9:30 to 11 a.m. Tuesday.

DGMC Chapel

 Protestant Traditional Service: 10 to 11 a.m. Sunday

Airmen's Ministry Center

• The Peak is open from 5:30 p.m. to 9 p.m. Monday through Friday at Bldg. 1348. Home-cooked meal from 6:30 p.m. to 7:30 p.m. Tuesdays followed by Bible study. ***

For more information about chapel programs, call Twin Peaks Chapel at 707-424-

Recurring

Air Force Office of Special Investigations

To report a crime, get a foreign travel brief or request information on joining AFOSI, report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303 510 Airlift CR Travis AFR 94535. For more information, call 707-424-3115 or DSN: 837-3115

Air Force Recruiting Office. Now open at the Solano Town Center mall Learn more about what the Air Force has to offer, such as up to 100-percent tuition assistance, 30 days paid vacation per year, free medical and dental care, tax-free housing and food allowance and much more. Contact Tech. Sgt. George Yardley at 707-889-3088 or stop by the office located at 1350 Travis Blvd., Suite P2, Fairfield, in the Solano mall. Air Force Sergeants Association "Walter

E. Scott" Chapter 1320. General membership meetings are at 8 a.m. the second Friday of every month at Wingman's in the Delta Breeze Club and includes a free meal. For more information, contact Master Sgt. Reynoldo Rios or Master Sgt. Rosel

Airmen's Attic. The Airmen's Attic is open from 10 a m to 2 p m. Tuesday and Thursday and 4 to 6 p.m. Wednesday. 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "The Attic at Travis AFB."

Alzheimer's Caregiver Support Group. Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information call 707-423-7227

Base emergency numbers. Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information, call the Travis Air Force Base Fire Prevention Office at 707-424-3683

Base illicit discharge number. To report sewage/water leaks or illegal dumping, call 707-424-2575. For hazardous chemical/material spills, call the base emergency numbers.

Civilian Health Promotion Services. Will perform free wellness screenings from 7:30 to 9:30 a.m. every Monday for all DoD federal civilians. Screenings include cholesterol, glucose, blood pressure and body composition analysis. For more information, visit www.AFMCwellness.com or contact CHPS at 707-424-CHPS or CHPSTravis@ foh hhs gov

Crisis text line. Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly.

Employee-Vehicle Certification and Reporting System. Civilian and military personnel must maintain emissions information with the Web-based ECARS system. For more information, call Xuven Lieu at 707-424-5103.

Exceptional Family Member Program Sensory Play Group. This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center, For more information, call 707-424-4342 or visit the Facebook page "EFMP Travis AFB."

Family Advocacy Parent/Child play **groups.** Toddlers to the Max play group for children ages 1 to 3 meets from 9:30 to

In the next week...



retail price on a variety of products. The sale will take place indoors in the warehouse of the Travis Commissary.

11 a.m. Wednesdays at the First Street Chapel Annex. The Rattles to Raspberries play group for infants 8 weeks to 1 year meets 9:30 to 11 a.m. Thursdays at the First Street Chapel Annex. For more information, call 707-423-5168.

1 p.m. the first Tuesday of every month at the Balfour Beatty Community Center and from 1 to 2 p.m. the third Thursday of each month at The Peak For more information contact Amber Quirate and Jessica Soto at 501-231-7756 or email traysopcombatotsd@gmail.com.

submissions of applications for government no-fee passports must now include: 1) A photocopy of Military Identification Card front and back; 2) Passport photo taken in the past six months; 3) Supporting document(s), proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website https://pptform.state.gov and/or https://travel. state.gov. For more information, call 707-424-5324

a Hometown News Release visit https://ihns.release.dma.mil/public and fill out the

information, call 707-557-4646.

from 9 a m to 3 p m every Wednesday at Bldg 791. All deployers are fit as necessary. For more information. call 707-424-2689.

Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday.

MPF self-renewal program. Did you know that dependents can now renew their ID cards online? To participate in this program, visit http:// bit.ly/2mR1gl2. This program is limited only for renewing dependents' IDs. For all other services, visit MPF during duty hours or call 707-424-8483.

on-base residents to be licensed by the 60th Mission Support Group if they provide more than information, call 707-424-8104 or 707-424-4596

Photocopying of military identification.

The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense, dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 or younger. However, it applies to sponsors. For more information, call 707-424-5324.

Professional Loadmaster Association. The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331.

Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their family members. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call 707-424-3905.

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information, email Staff Sgt. Mathew Clayton at mathew.clayton@us.af.mil.

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370.

Travis Composite Squadron 22 Civil **Air Patrol.** Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B-2 Open to all students with a 2.0 or higher grade-point average. For more information contact CAP 1st Lt. Io Nash at 707-424-3996 or recruiting@squadron22-cap. us, visit during a UTA or check out http:// squadron22-cap.us

Travis Air Force Base Heritage Center. Open 10 a.m. to 5 p.m. Tuesday through Saturday, Building 80, 461 Burgan Blvd., Travis Air Force Base. Escorts required for general public, call center to arrange. Free. 424-5598, www.travisheritagecenter.org.

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday. Wednesday and Friday 9 a.m. to 1 p.m. Thursday. Legal assistance for

• 6:30 p.m. "Avengers: Endgame" (PG-13, first run)

Endgame" (PG-13, first run)

Endgame" (PG-13, first run)

admission, www.valleioartwalk.com

Vallejo Farmers Market. 9 a.m. to 2 p.m. Saturdays, year-round, Georgia and Marin

third Saturday. St. Paul's United Methodist Church, 101 West St., Vacaville. 925-978-6989.

at 9 p.m.: Kiss N Tell, Friday; Row 4, Saturday; Browns Valley Parkway, Vacaville. 455-7827, www.starsrecreation.com

First Street Cafe. Parts & Labor, 7 p.m. Friday; Open mic, 7 p.m. Saturday; Bryan Girard, 2 p.m. Sunday; Todd Stritter, 7 p.m. May 3: Open mic. 7 p.m. May 4: 440 First St... Benicia. 745-1400, www.firststreetcafe.com.

Sardine Can. Jazz, 5 to 8 p.m.: Michelle Michaels, Sunday; Bob Nadler, May 5, 0 Harbor

Solano Symphony. Annual Pops concert, 3 p.m. May 5, Vacaville Performing Arts Theatre, 1010 Ulatis Drive, www.vpat.net, www.

Solano Winds. 8 p.m. May 10. Downtown Theatre, 1035 Texas St., Fairfield. www.solanowinds.org.

Theatre DeVille. Ray Obiedo, 8 p.m. Saturday: Cut Loose, 7 p.m. May 2: James Wesley with Desert Moon, 8 p.m. May 3; Cisco Kid. 8 p.m. May 4: 308 Main St., Vacaville. www.theatredeville.com

Town Square Friday Night. Live music, 6 p.m. May 3, www.downtownvacaville.com. Vacaville Performing Arts Theatre.

STEAM Discovery Festival. 10 a..m. to 4 p.m. Saturdav. Benicia High School, 1101 Military West. https://steamdiscoveryfestival. Drive. 469-4013, www.vpat.net. Utterly Fun Beer Run. 11 a.m. May 4,

downtown Vacaville, http://vverotary.com/ Vacaville Farmers Market. 9 a.m. to 1 vallejojazzsociety.net. p.m. Saturdays, May 4 through October, Creekwalk Plaza at Andrews Park. www.

vacavillefarmersmarket.com. Valleio Art Walk. 5 to 10 p.m. second Friday of each month, downtown Vallejo. Free

active duty members and dependents are

to make an appointment.

walk-ins from 2 to 3 p.m. Tuesday. For all wills

and retiree legal assistance, call 707-424-3251

Tuskegee Airman Lee A. Archer Chapter

Meets at 3 p.m. the third Saturday of the month at

Voluntary Leave Transfer Program.

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What's Cookin' Wednesday. Free lunch

at the Travis AFB USO Bldg. 1348. Served from

11 a.m. to 1 p.m. every Wednedsay. For active

Local events

Art Scavenger Hunt. Noon to 4 p.m.

Benicia Farmers Market. 4 to 8 p.m.

September, October; First Street between B and

Classic Films. "The Good, The Bad and

Craft Beer Pairing Dinner. 6 p.m. May 3,

"Sounds of Suspense." Radio broadcast,

the Ugly," 5 p.m. Sunday, Theatre DeVille, 308

Main St., Vacaville. www.theatredeville.com.

Ulatis Community Center, 1000 Ulatis Drive,

Vacaville, www.vacavillechamber.com.

Fairfield Farmers Market and

Thursday on the Green, 3 p.m. May 2

www.fairfieldmainstreet.com

through Oct. 4, Jefferson and Texas Streets.

noon fourth Friday of each month. Vacaville

Public Library-Town Square, 1 Town Square

Place Free www.solanolibrary.com

Saturday, Benicia, www.beniciamainstreet.org

Thursdays through August, 4 to 7 p.m.

D Streets. www.beniciamainstreet.org

more information, call 707-424-1720.

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the Airman and Family Readiness Center.

The VLTP allows an employee who has a

Here are the showtimes for this weekend's

• 6:30 p.m. "Avengers:

streets, www.pcfma.com. Vintage Market. 9 a.m. to 2 p.m. every

Music and dance

City Sports Bar and Grill. Music begins The Callahands, May 3; Agua Nett, May 4; 7155

Empress Theatre. Wee Willie Walker, 7:30 p.m. Wednesday; Film Club: "Modified," 7:30 p.m. Thursday; Funky Spuds, 7:30 p.m. May 1; An Evening of Romantic Tunes with Megan and the Heartbeats, 7:30 p.m. May 2; Cream of Clapton featuring Kevin Russell, 8 p.m. May 3; 330 Virginia St., Vallejo. 552-2400, www. empresstheatre.org.

Way, Vallejo. www.vallejosardinecan.com.

solanosymphony.org.

Vacaville Ballet's "Mutiny," 7 p.m. May 3, 10 a.m. and 3 p.m. May 4; Solano Youth Theatre, "The Wizard of Oz," 7 p.m. May 10; 1010 Ulatis

Vallejo Jazz Society. Daria (Jazz Vocalist) - Quartet, 5 p.m. Sunday; Empress Theatre, 330 Virginia St., Vallejo. 552-2400, www.

Theater

"Into the Woods." Rodriguez High School, 7 p.m. Friday, May 2-3, 1 and 7 p.m. Saturday, May 4, 5000 Red Top Road, Fairfield. Enter on Fermi Drive, www.showtix4u.com/ events/15294

"My Fair Lady." 7:30 p.m. Thursday, Friday, 2 p.m. Saturday, Sunday, Solano College Center for the Performing Arts, 4000 Suisun Vallev Road, Fairfield. http://blogs.solano.edu/ theater/index.php/tickets.

"Steel Magnolias." 8 p.m. Friday, Saturday, 3 p.m. Sunday, Bay Area Stage, 515 Broadway St., Suite H, Vallejo. www. bayareastage.org.

"Sweat." 8 p.m. Friday, Saturday May 3-4, May 10-11, 2 p.m.Sunday, May 5, BDES Hall, 140 W. J St., Benicia www.beniciaoldtowntheatregroup.com.

p.m. Wednesday through Sunday, closed Easter; 213 Buck Ave. 447-4513. www.vacavillemuseum.

Vallejo Naval and Historical Museum. "Passages: Boats, Bridges, Sea Life & Visual Surprises," through June 1; open noon to 4 p.m. Tuesday through Friday, 10 a.m. to 4 p.m.

Western Railway Museum. Spring Scenic Limited Trains, Saturday, Sunday; open 10:30 a.m. to 5 p.m. Saturday and Sunday, 5848 Highway 12, Suisun City. 374-2978, www.wrm.org.

Art exhibits

Arts Benicia. Open studios preview, Saturday through May 5; open noon to 5 p.m. Wednesday through Sunday during exhibitions, 991 Taylor St., Suite 114, Benicia. Free.

is April's featured artist; open 11 a.m. to 5 p.m. Thursday through Sunday, 307 First St., Benicia.

Fairfield-Suisun Visual Arts Association Gallery. "All About Texture." through May 19. Cherol Ocrossa is the featured artist; open 11 a m to 6 p m Wednesday through Sunday Solano Town Center, 1350 Travis Blvd., Suite

Gallery 621."Going Through the Door, through May 6, open noon to 6 p.m. Thursday through Sunday, 309 First St., Benicia.

weekdays, 10 a.m. to 3 p.m. Saturdays, 419 Georgia St., Suite 15, Vallejo. www.facebook. com/womenandminorityartistart

Military to bring eye care to front lines with mobile app

5 9

Eve injuries in a deployed setting can be a significant setback for any Airman, but new telemedicine capabili-

The application is being

Family and Friends Combat Stress Peer **Support Group.** Meets from noon to

Government no-fee passports. All

Hometown News Releases. To submit

information Mare Island Museum. Open 10 a.m. to 2 p.m. Monday through Friday and 10 a.m. to 4 p.m. Saturdays. 1100 Railroad Ave. in Vallejo. For more

M-50 Gas Mask Fit Testing. Takes place

Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m.

On-base child care. The Air Force requires 10 hours of care per week in their homes. For more or stop by Bldg. 380B.



Saturday

Sunda • 2 p.m. "Avengers:

Friday, 330 Virginia St., Vallejo. 552-2400. **DeVille Theatre.** Comedy Crackup, 8 p.m. Friday, 308 Main St., Vacaville.www. theatredeville com

Comedy

Empress Theatre, Scott Capurro, 8 p.m.

Museums

p.m. weekdays, 10 a.m. to 4 p.m. Saturdays, 1100

Railroad Ave., Vallejo. 557-4646, www.

mareislandmuseum.org.

penaadobe.org

riovistamuseum.com.

solanohistorycenter.org.

travisheritagecenter.org.

Mare Island Museum. Open 10 a.m. to 2

Peña Adobe/Mowers Goheen Museum.

Rio Vista Museum. Open 1:30 to 4:30 p.m.

Solano History Exploration Center. Open

Travis Air Force Base Heritage Center.

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Building 80, 461 Burgan Blvd., Travis Air Force

Base. Escorts required for general public, call

Vacaville Museum. "The History and

p.m. Saturday; "Through the Lens: Our Fruitful

Heritage," through September; open 1 to 4:30

Evolution of Photography," with Dr. Jay Keystone, 2

center to arrange. Free. 424-5598, www.

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House, 718 Main St., Suisun City. www.

Missouri Street Theatre. #Woke and Saturday, 734 Marin St., Vallejo. 643-0077, www. Broke Comedy Tour 8 p.m. June 1: 1125 valleiomuseum.net. Missouri St., Suite 1000, Fairfield. www. downtowntheatre.com.

747-0130, www.artsbenicia.org.

Benicia Plein Air Gallery. Nancy Roberts 495-2940, www.beniciapleinair.com.

D8, Fairfield. 688-8889, www.fvaa-arts.org.

297-6960, www.gallery621.com. Georgia Galleria, Open 3 to 8 p.m.

"NEWS NOTES" BRIEFS MUST BE SUBMITTED TO 60AMWPA@US.AF.MIL SEVEN DAYS BEFORE THE EVENT DATE. CALL THE 60TH AIR MOBILITY WING PUBLIC AFFAIRS OFFICE COMMAND INFO SECTION AT 424-2011 FOR MORE INFORMATION.

APRIL 26, 2019 TAILWIND 17

Skills

From Page 9

seize, retain and exploit the initiative in any environment."

The general added that while Andersen AFB serves as a premier power projection platform, a number of factors - to include weather – can influence how PACAF maneuvers and postures forces in the region. Over the past year, the threat and impact of inclement weather has become increasingly relevant in the wake of typhoons that created training stoppages during the most recent iteration of both the Vigilant Shield and Cope North exercises in Guam.

Units and aircraft participating in the Resilient Typhoon exercise include: F-16 Fighting Falcons from Misawa Air Base, Japan's 35th Fighter Wing; F-15C Eagles from Kadena AB, Japan's 18th Wing; C-130J Super Hercules from Yokota AB, Japan's 374th Airlift Wing; C-17 Globemaster IIIs and F-22 Raptors from Joint Base Pearl Harbor-Hickam's 15th Wing and 154th Wing (Hawaii Air National Guard); and supplemental capabilities and personnel from the 36th Wing, Andersen AFB, and 3rd Wing, JB Elmendorf-Richardson, Alaska.

Military forces routinely op-

Spartans

From Page 5

relationships, mission type orders, and tool kit integration across the entire enterprise."

The 618th ACOMS took advantage of several cyber defense leaders being in the same place at the same time. Gramling noted that continuing to work with Cyber Protection Teams and Network Warfare Squadrons will be vital as the unit matures its own Mission Defense Team capabilities.

At the conclusion of the exercise, each team briefed AMC, 618th AOC and base leaders on their findings throughout the exercise. The lessons learned will be applied in upcoming 24th AF exercises and will shape future cyber operations.



U.S. Air Force photo/Staff Sgt. Brittany A. Chase

Capt. Mike Karnes, 14th Fighter Squadron F-16 Fighting Falcon pilot, parks an F-16 April 22 at Andersen Air Force Base, Guam. Misawa Air Base Airmen and aircraft deployed to Guam for Resilient Typhoon, an exercise designed to strengthen airpower dispersal capabilities within the Indo-Pacific region.

Mariana Islands, or CNMI, as Our Airmen will be exerciswell as the FSM and Palau in ing innovative concepts with support of a free and open In- as light and agile a footprint as do-Pacific.

"Pacific Air Forces appreciates the long-history of support it has enjoyed in the region and strives to be a good partner with the people across Micronesia in support of a free and open Indo-Pacific," Winkler said. "These exercises serve to enerate and train from and in the hance our relationships, while vicinity of Guam and the Com- also providing invaluable trainmonwealth of the Northern ing and operational readiness. Marianas.

possible, while upholding the strictest safety and environmental standards."

Static displays of the aircraft and interactions with the Airmen operating and maintaining them will be made available to the public as mission allows. More information will be made available through local media outlets through Joint Region

Tool

From Page 9

constantly needed for realworld missions, training and planned maintenance.

The table started merely as an idea, a desire for improvement during a meeting of the minds, the Airmen said.

"The professional skill set of the team enabled us to take one person's vision and create something practical," Page

The cowling fixture operators noted the more secure and safer benefits of using the table.

"The whole machine is adiustable," said Staff Sgt. Ouinn Smith, 116th Aircraft Structural Maintenance Section sheet metal technician, admiring the handiwork of his teammates. "It's pretty ingenious."

Airmen from the structural maintenance section went to their Guard and active-duty comrades in the aircraft metals technology section to discuss their needs. The metal experts designed and built it in a week, based on a description and list of requirements.

"That job was the culmination of every skill we use," said Tech. Sgt. Luke Kessinger, 116th Aircraft Metals Technology Section craftsman and lead metals technician for the project.

Using refurbished items, the team built the table for about \$400 according to Kessinger

It would have cost around \$300,000 to have a similarly capable table made by contractors, Page said.

Every detail they could think of was accounted for and tested on the table.

The design even took into account the finer details, such as the vitally important need to protect the rivet heads, noted Airman 1st Class Joseph Pierce, 116th Aircraft Structural Maintenance Section sheet metal technician.

As good as it is, the table is still being improved as it's put into practice. And the Airmen will have plenty of practice.

The cowling issue has plagued the JSTARS mission for years and has been one of its biggest weak points, according to Nash. Since the problem couldn't be solved on the supply side, it was maintenance that took up the slack, extending the life of the cowlings on hand.

"What good maintainers do is attack their weakness, and they make it their strength,' he said. "The mentality these maintainers have is that no matter what their circumstances are, they are never out of the fight. They are going to figure out how to make it, build it, or otherwise produce it."





C-130J

From Page 7

faults or any other problem in every system and part of the aircraft. Inspection time frames vary depending on the individual maintenance needed of the aircraft as discovered during the process.

In order to keep missions going in deployed environments, Hercules instructor pilot.

the aircraft in need of ISO inspections are exchanged in what's called an "iron swap."

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"An iron swap is when we take a C-130J that has been inspected at our homestation that

is up to standards on its maintenance requirements to a deployed location in need of swapping out a C-130J nearing its inspection due date," said Capt. Brian Tignor, C-130J Super



AIR FORCE OCP UNIFORM GUIDA

Uniform

From Page 6

focus on honoring the heritage of squadrons as the war-fighting units of the world's greatest Air Force. We will now place the squadron patch on the right sleeve along with the U.S. flag and move the higher headquarters patch to the left sleeve of the

Additionally, to provide commanders with expanded uniform options to fit myriad missions, on April 15, the two-piece flight suit, otherwise known as the 2PFDU, will be authorized to be worn in both garrison and deployed locations. The 2PFDU

continues an effort to provide Airmen with improved form, fit and function to perform their duties in any environment. The traditional flight duty

uniform will also continue to be an option. Squadron commanders will now have the flexibility to make combat uniform decisions based on what is best for their Airmen to meet mission re-

"The new unit patch configuration of the OCP and 2PFDU also aligns with the traditional FDU, elevating the significance of squadron focus and identity, which supports CSAF's intent to revitalize squadrons," said Lt. Gen. Mark D. Kelly, Head- nel Center at https://www.afpc. quarters Air Force deputy chief af.mil/Career-Management/ of staff for Air Force operations. Dress-and-Appearance/.

In May 2018, Air Force leaders decided to transition to the OCP following feedback from Airmen that it is the best, battletested utility uniform available. It will also eliminate the need to maintain two separate uniforms - one for in-garrison and one for deployments

The service expects to fully transition to OCPs by April 1, 2021.

For more information, Airmen should view Air Force Guidance Memorandum 2019-01 and check Air Force Instruction 36-2903 for updates, which are available on the public website of the Air Force's Person-

Training

Cunningham in the exercise, but known colloquially as Camp Warlord - April 5, where they were first confronted with the task of setting up operations and communications in recently-updated cabins.

"Our facilities - specifically the cabins – at Camp Warlord have been upgraded with the help of citizen Airmen from the 189th Airlift Wing here at Little Rock Air Force Base," said Lt. Col. Michael Stefanovic, 19th Civil Engineer Squadron commander and exercise participant. "These improved facilities make for better, more realistic training for our Airmen."

Once established in the exercise area at Camp Warlord. Airmen encountered a wide range of wartime scenarios including ground and air assaults, explosives, communication failures, and insider

"While securing a forward

operating location against an opposing force, our Airmen have to be prepared to respond to a broad spectrum of threats," said Col. Gerald Donohue, 19th AW commander. "And in the middle of that, they still have to accomplish our mission, which is to project and sustain agile combat airlift."

Down the road from Camp Warlord, Airmen were busy preparing to do just that by loading, maintaining and preparing C-130Js for combat operations. Over the course of the exercise, 88 missions produced 260 total flights in which 470 tons of cargo were delivered to landing zones - 85 pallets and 39 vehicles. Additionally, 31 air drops delivered 26 tons of cargo from the skies.

By combining the Little Rock AFB's semi-annual exercise with GFLR, Airmen were able to experience a comprehensive scenario that realistically captured the range of requirements to be able to provide tactical airlift to joint and international partners.



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Worship Service & Bible Study.	10:30 a
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Dinner (Sept-May)	4:45 p
AWANA (Sent-May)	6:00 n

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6:00 pm	WEDNESDAY	ay)
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Chief

From Page 8

Airmen have the training and resources they need to perform their mission.

"She is very dedicated to her work," said Tech. Sgt. Tiffany Denham, 30th Space Wing administration base functional manager. "Her leadership style is transformational. She works countless hours to make sure not only the work is done, but those around her are taken care of. The best part of her leadership is how open, honest and willing she is to help you through anything. She is one of the most amazing supervisors, mentors and leaders I have ever had. Anyone who gets the chance to work with Chief Inmon will improve, learn and grow both personally and professionally."

The impact Inmon has on Airmen can be attributed to one of her former supervisors during her time as a junior enlisted Airman.

"Despite it only being a small pool of women in the career field, one of my first supervisors men. was a female," Inmon said. "She



Chief Master Sgt. Andrea Inmon, 92nd Operations Group chief enlisted manager, poses for a photo after completing in-flight refueling. Inmon graduated technical training in April 2002 and was assigned to the KC-135 Stratotanker. During her 17-year career, she has completed over 3.000 flight hours.

for Airmen."

Inmon uses her position as a chief master sergeant and su- be the best Airman and boom perintendent to have a positive operator for her country and influence on her peers and Air- the Air Force, but aims to be the

"Chief Inmon has inspired serve and lead the future Air showed me the ropes and what I me in many ways," Denham Force.

can do, not only as a female but said. "She mentored me through as an Airman. She supported several leadership challenges. I me and helped shape my outlook valued not only her advice, but on life. It was then I noticed how her follow-up and motivation impactful a supervisor's role is to help me become confident in leading the best way possible." Inmon has not only aimed to

best for the Airmen who will



Costa Rica

From Page 5

was also shared by members of the SVA team.

"I believe this training provided more in-depth knowledge about the Pratt and Whitney PT6 aircraft engine," said Agent Willie Mora, SVA aircraft maintainer. "It's noticeable how our maintainers' troubleshooting and problemsolving skills have increased due to the detailed familiarization on this particular engine."

The training offered by MSAS offers students the chance to apply lessons they've learned and connect the dots between classroom studies and real-world issues.

In an effort to help strengthen the SVA's airport security and air base defense versatility, Tech. Sgt. Adrian Chavez, 349th Air Mobility Wing security forces dog handler, provid- air advisors enjoy working ed guidance for seven dog han-

ing because we have learned new techniques that made us gagements and increasing our evolve from the limited knowl- interoperability capability toedge that we had to a more gether in the future."

robust day-to-day capable force," said Agent Jairo Venegas, SVA dog handler.

Throughout the team's time in Costa Rica, the MSAS team accomplished classroom instruction, provided hands-on activities and participated in activities to help build interpersonal relationships with the SVA. These efforts assisted the SVA in improving its ability to conduct air operations against maritime criminal threats, such as narcotics trafficking, bolstered their humanitarian and disaster relief capabilities and cemented the partnerships for enduring regional security cooperation.

"The partnership with the Costa Rican SVA is in its earliest stages with the 571st MSAS, but we have already built a strong foundation together," said Mai. Noelle De-Ruyter, 571st MSAS MTT mission commander. "The MSAS with the SVA, who are a motivated and enthusiastic corps "This is really good train- to work alongside. We hope to continue building on these en-

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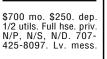
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Garbarini

A 10X Event works like this: First, we asked unit members to come up with ideas about things they want to change. During our event, we received three ideas. Each presenter was given five minutes to present their idea. When they were done, a panel of three judges provided each presenter with feedback. Then, using an app, each member of the unit got to rate each idea using a score of one through four. They were also encouraged to provide feedback about the idea and presentation. We received quick buy-in from the unit and we moved forward with all three ideas. We have used the 10X Event in other areas, to include our last Wingman Day.

We have heard so many

Mozambique

From Page 3

to support relief efforts a few hours later."

Helping people in need is

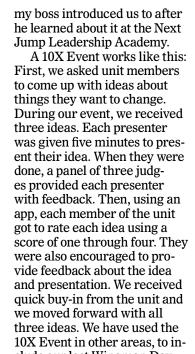
"You want to keep missions like this going and do all you can to help," he said. "We want to do all we can to ensure the people of Mozambique get all they need so they are taken care of."

bique work to recover from Cyclone Idai, Gerrity said, he takes comfort in knowing he and his crewmates did their

"It was challenging at times, ty incredible."



From Page 2



amazing stories about what happens in the unit this way and it is always fun to watch feedback in action. Maybe these ideas are not as innovative as Augmented Reality, but watching Airmen grow and develop via positive feedback is priceless.

very fulfilling, Walker said.

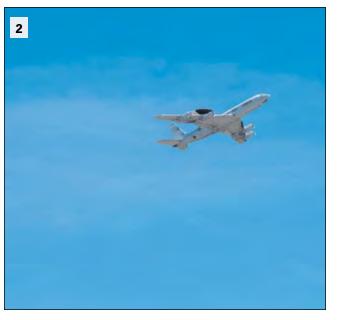
While the people of Mozam-

but we had a great team and I'm proud of what we accomplished," he said. "I spoke to a resident of Mozambique while I was on the ground there and he said the people of Mozambique appreciated all the support we provided. Knowing that is pret-



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